

PHONE CONFERENCE CALL

Pesaro, October 28th – 5 p.m.

CONSOLIDATED



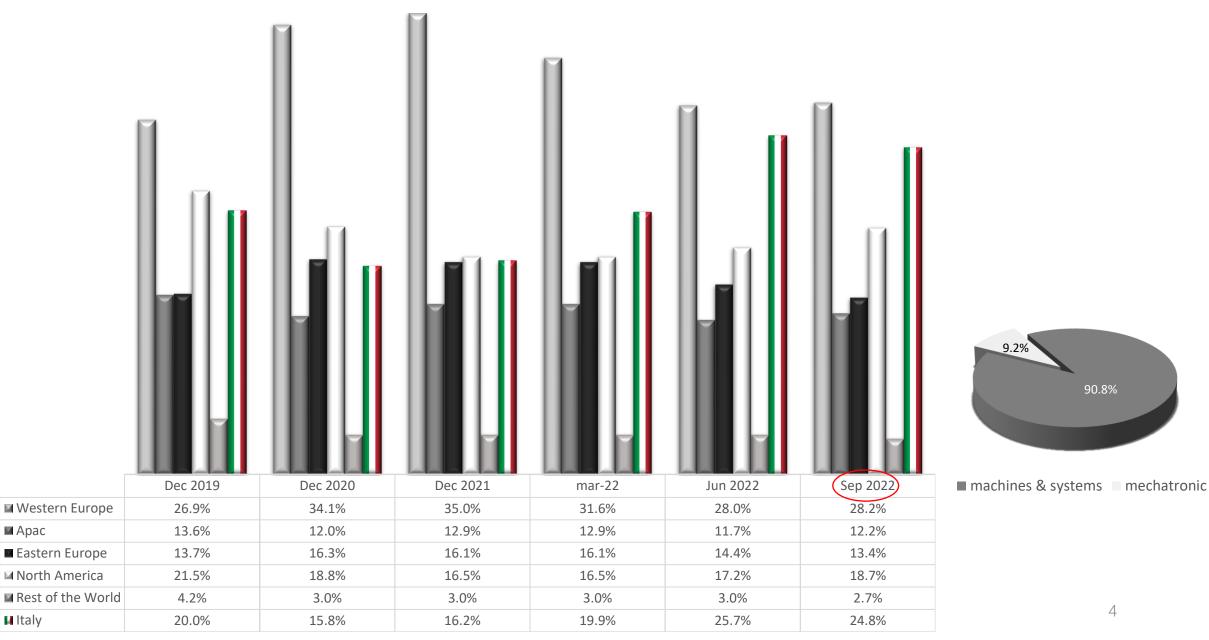
EXTRACT OF THE P&L

€/mln	FY2015	FY2016	FY2017	FY2018	FY2019	FY 2020	FY 2021	9 months 2021	9 months 2022
Net sales	519.1	618.5	690.1	740.2	705.9	578.8	742.2	527.0	613.4
year -1	+21.5%	+19.1%	+11.6%	+7.3%	-4.8%	-18.0%	+28.2%		+16.4%
Labour & Overhead	253	301	335	359	350	283.3	357.4	254.2	298.0
%	48.7%	48.7%	48.6%	48.5%	49.6%	49.0%	48.1%	48.2%	48.6%
EBITDA	64.1	75.8	89.4	92.7	76.7	56.0	79.7	61.9	70.8
%	12.4%	12.3%	13.0%	12.5%	10.9%	9.7%	10.7%	11.7%	11.5%
NET RESULT (PROFIT) %	21.1 4.1%	29.5 4.8%	42.7 6.2%	43.8 5.9%	13.0 1.8%	2.5 0.4%	34.2 4.6%	35.4 6.7%	24.8 4.0%

SALES BREAKDOWN

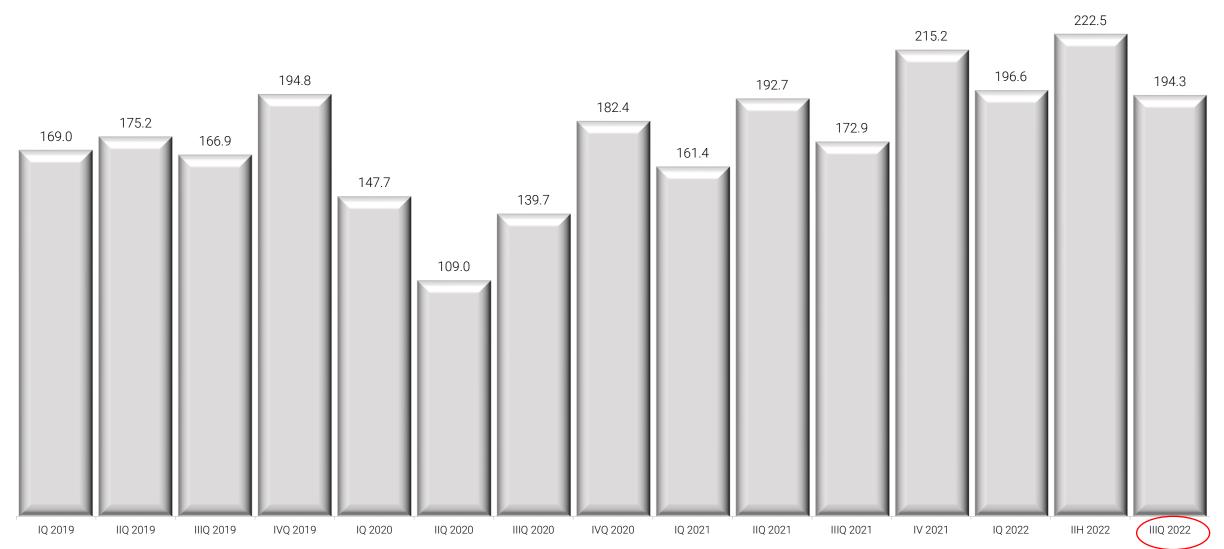
🛾 Apac

Italy

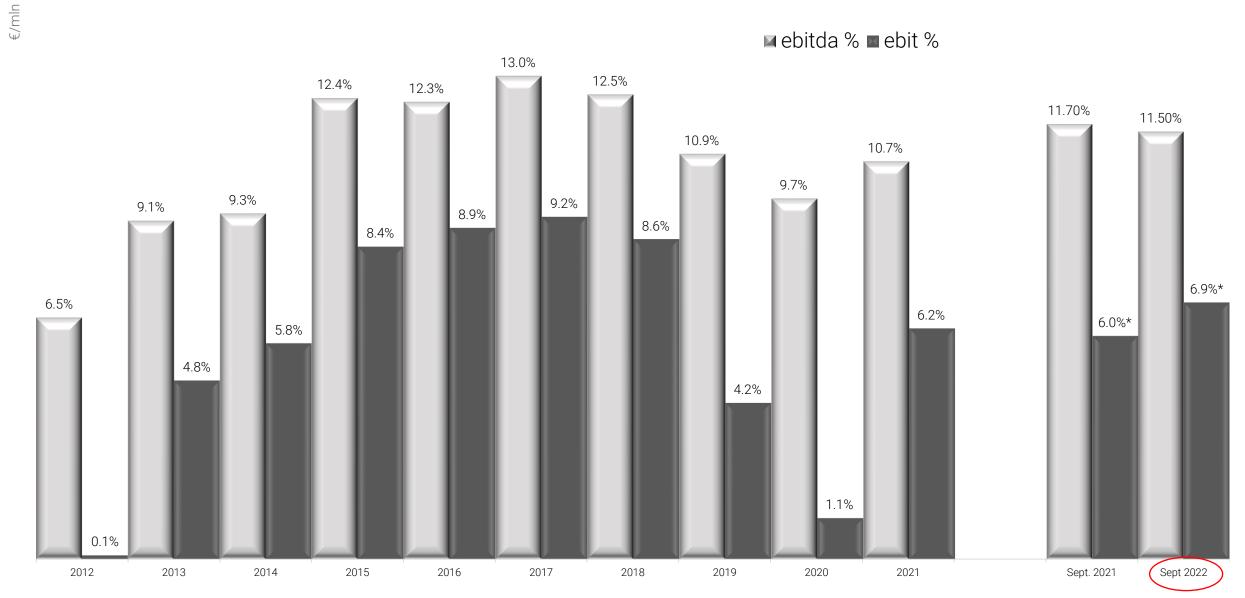


SALES BY QUARTERS



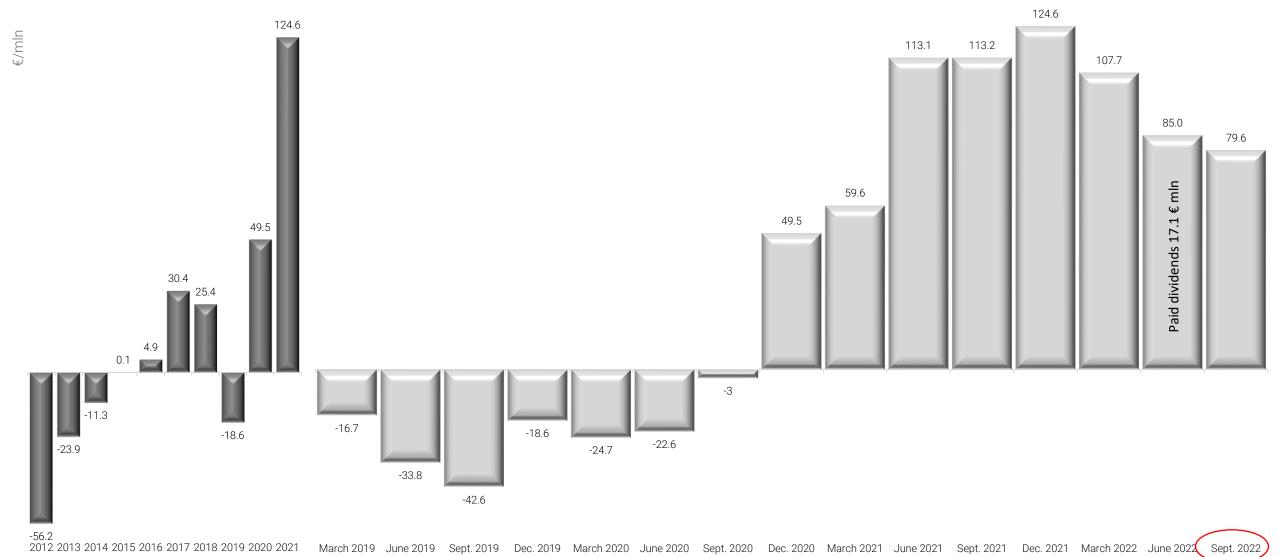


EBITDA% & EBIT%

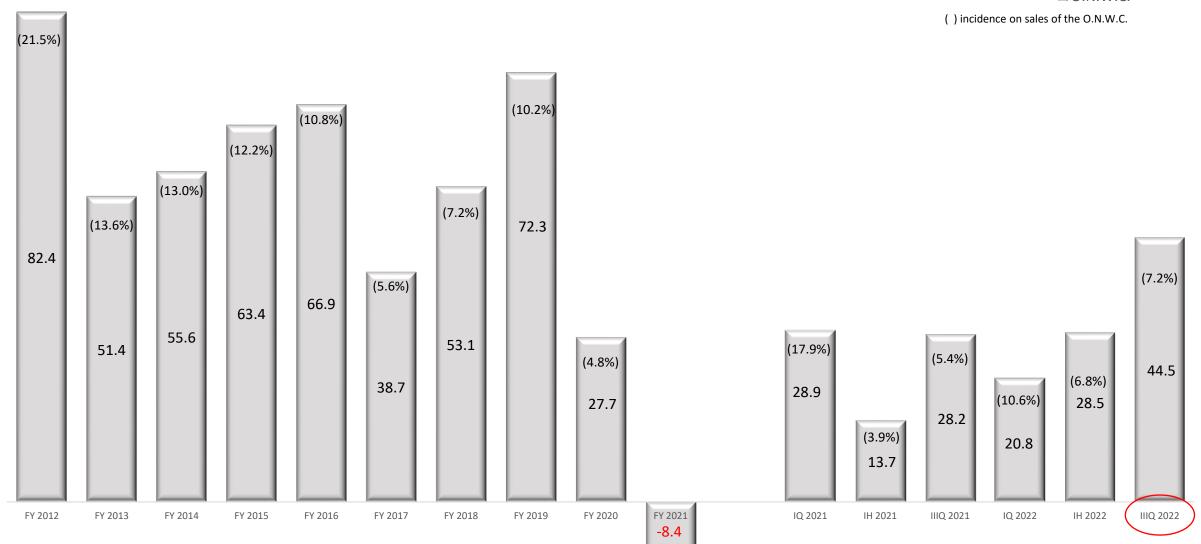


*before positive non recurring items

NET FINANCIAL POSITION



OPERATING N.W.C.

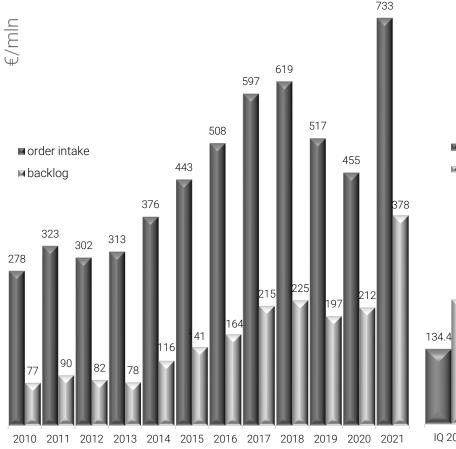


🖬 O.N.W.C.

€/mln

ORDER INTAKE R BACKLOG

GROUP ORDER INTAKE & BACKLOG





the **Group order intake** is:

- -9.9% 9 months 2022 vs 9 months 2021
- -17.7% IIIQ 2022 vs IIIQ 2021

the Group backlog is:

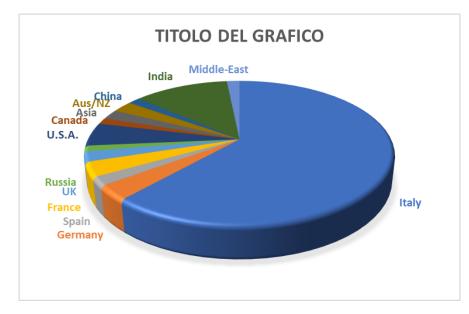
- +27.9% vs September 2021
- -1.5% vs December 2021
- -3.7% vs June 2022



STAFF

DISTRIBUTION

EMPLOYEES												FY2021	IIIQ 2022	%	
									•			Production	1.393	1.254	-9,98%
		\mathbf{C}						 				Service & After Sales	992	997	0,50%
		3						JIN				R&D	451	541	19,96%
												Sales & Marketing	655	597	-8,85%
												G&A	337	302	-10,399
	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	(IIIQ 2022)	ITALY	2.345	2.274	-3,03%
ITALY	1.646	1.547	1.605	1.78	2.009	2.176	2.483	2.418	2.383	2.345	2.274		4 400	1.417	-4,45%
% of total people	59%	57%	56%	56%	70%	57%	59%	62%	63%	61%	62%				
OUTSIDE ITALY	1.136	1.148	1.276	1.396	1.609	1.67	1.744	1.509	1.38	1.483	1.417	OUTSIDE ITALY	1.483		
% of total people	41%	43%	44%	44%	44%	43%	41%	38%	36%	39%	38%				
TOTAL	2.782	2.695	2.881	3.176	3.618	3.846	4.227	3.927	3763	3.828	3.691	TOTAL	3.828	3.691	-3,58%



interim people at the end of September 2022: 541

total 4,232

EMPLOYEES DISTRIBUTION

(without interim people)

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021(IIIQ 2022
Production	1,264	1,175	1,201	1,335	1,482	1,494	1,621	1,386	1,324	1,393	1,254
% of total people	45%	44%	42%	42%	41%	39%	38%	35%	35%	36%	34%
Service & After sale	574	613	628	690	803	894	1,001	992	962	992	997
% of total people	21%	22%	22%	22%	22%	23%	24%	25%	26%	26%	27%
R&D	338	321	361	383	436	479	501	482	478	451	541
% of total people	12%	12%	13%	13%	12%	12,50%	12%	12%	13%	12%	15%
Sales & Marketing	364	351	439	495	587	641	715	685	637	655	597
% of total people	13%	13%	15%	15%	16%	17%	17%	17%	17%	17%	16%
G&A	242	235	252	273	310	338	389	382	362	337	302
% of total people	9%	9%	9%	9%	8,50%	8,80%	9%	10%	10%	9%	8%
ITALY	1,646	1,547	1,605	1,78	2,009	2,176	2,483	2,418	2,383	2,345	2,274
% of total people	59%	57%	56%	56%	56%	56%	59%	62%	63%	61%	62%
OUTSIDE ITALY	1,136	1,148	1,276	1,396	1,609	1,67	1,744	1,509	1,38	1,483	1,417
% of total people	41%	43%	44%	44%	44%	44%	41%	38%	37%	39%	38%
TOTAL	2,782	2,695	2,881	3,176	3,618	3,846	4,227	3,927	3,763	3,828	3,691

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